

REPORT ON OPERATIONS AND ACCOMPLISHMENTS

Griffiss Utility Services Corporation (GUSC) was established to support and promote economic development within the City of Rome and County of Oneida in general, and within the former Griffiss Air Force Base in particular.

GUSC provides steam heat and electricity to businesses on the Griffiss Business and Technology Park (the Park).

GUSC holds a Certificate of Public Convenience and Necessity (CPCN) for the operation, maintenance and ownership of the Park's electrical distribution system and steam heat system (the "utility systems"). Its mission is to facilitate the operation and management of the utility systems in a manner designed to provide reliable utility services to customers at the Park at the lowest practicable cost.

GUSC has established reserves for maintenance costs and capital improvements for the utility systems in order to ensure dependable utility services at the lowest practicable cost so as to meet the projected growth of demand for utility services within the Park.

The new biomass plant became operational in October 2013, in time for the 2013 – 14 heating season. During the heating season when the thermal load is high, the plant (which is a wood energy system) uses chipped wood to generate steam. This steam is run through a back-pressure steam turbine to generate electricity. Once through the turbine, the steam will be at an appropriate pressure to be used to provide heat to the Park. The two existing natural gas-fired boilers are used to meet the Park's peak heating load. Fuel is sourced locally from logging residues, low-value hardwoods and clean construction and demolition debris to make wood chips.